

We understand utilities because we've made them our business for more than 35 years.



Research and Advisory

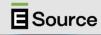
Using market research data, expert analysis, and industry experience to help utilities put their customers first and meet their business objectives

Data Science

Applying predictive data science to help electric and gas utilities make data-driven decisions that improve their bottom line and increase customer satisfaction

Solution Services

Advancing business and technology solutions that strategically enhance operations for utilities



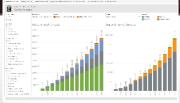
E Source Battery Next

A powerful forecasting and analytics service to help you understand the evolving energy storage landscape



Battery cost model

Improve your understanding of current battery costs, determine pricing sensitivity to key materials inputs such as lithium, and create your own battery price forecasts for the coming decade.



Battery market forecast databases

Receive our forecasts of:

- Battery pricing
- Battery technology adoption
- Battery demand
- Personal and commercial EV production
- Battery production capacity



ESS economic models

Access our technoeconomic energy storage system (ESS) models, including:

- Levelized cost of storage (LCOS) model
- Behind-the-meter battery ROI calculator
- ESS project cost model

Q1 2023 battery forecast update By Ben Campbell 1901 X702 Key takeoways 1 Source spectra global statusy companyation wit risk to 128 gaywatt/hours (Solit) in 2021—4 Mills 1000 and med 2022.

Quarterly reports

Learn what's happening across the battery value chain and how it will impact the battery technologies and battery prices available to you.



Research and Advisory support

Take advantage of the knowledge from E Source experts by asking questions through the Ask E Source program. Scheduling calls with our analysts to help answer your battery-related questions.

Today's speakers



Rachel Buckley
Vice President of Product
Strategy
E Source



Shawn Wasim

Principal Researcher, Stationary
Energy Storage
E Source

Live chat Q&A



Ben CampbellResearch Manager, Energy Storage
E Source

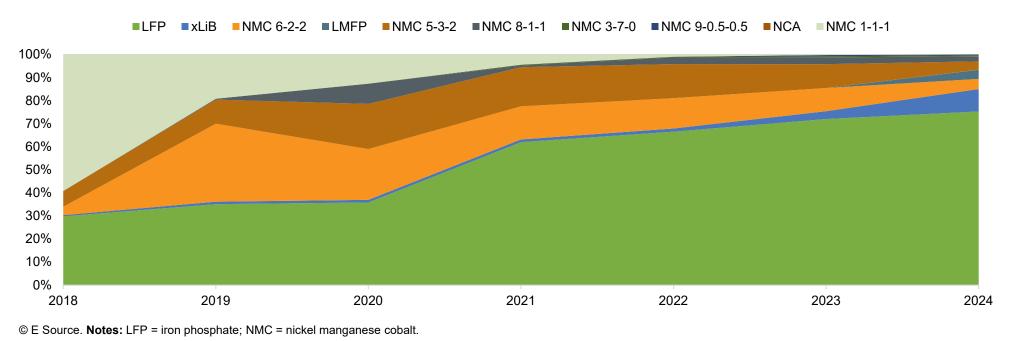
Today we'll cover:

- The shift from nickel manganese cobalt (NMC) to iron phosphate (LFP)
- Battery 101
- Performance characteristics of LFP versus NMC
- Material availability
- Cell costs

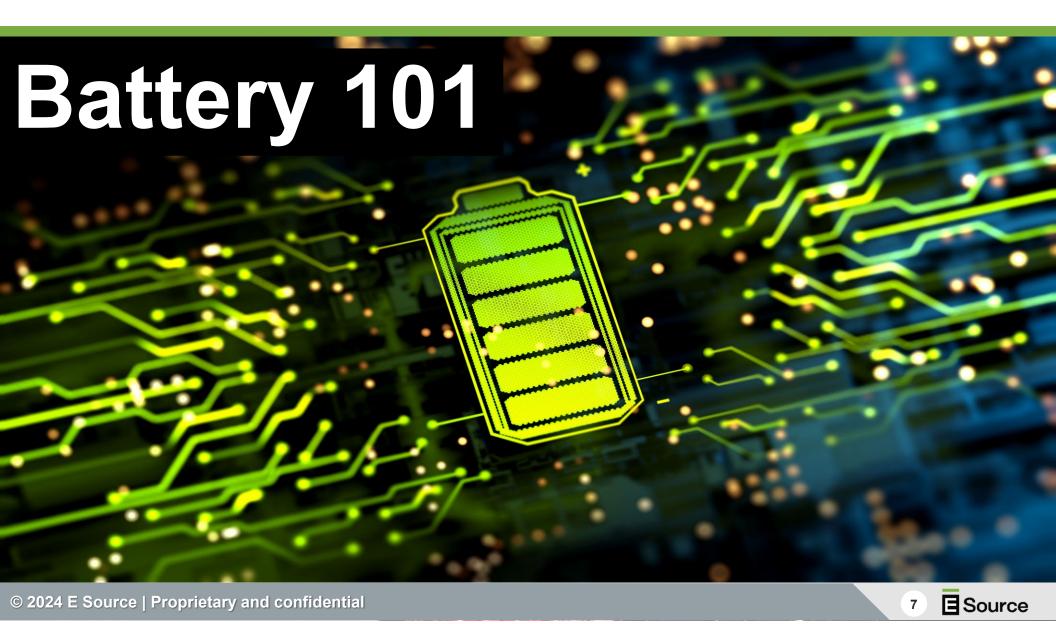


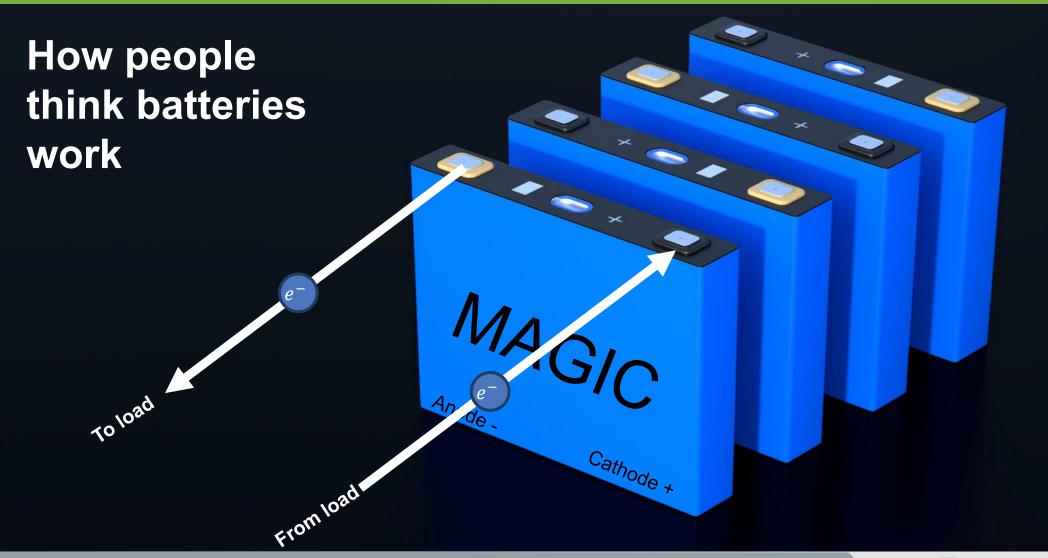
What materials are we using for stationary storage?

Global ESS cathode market share

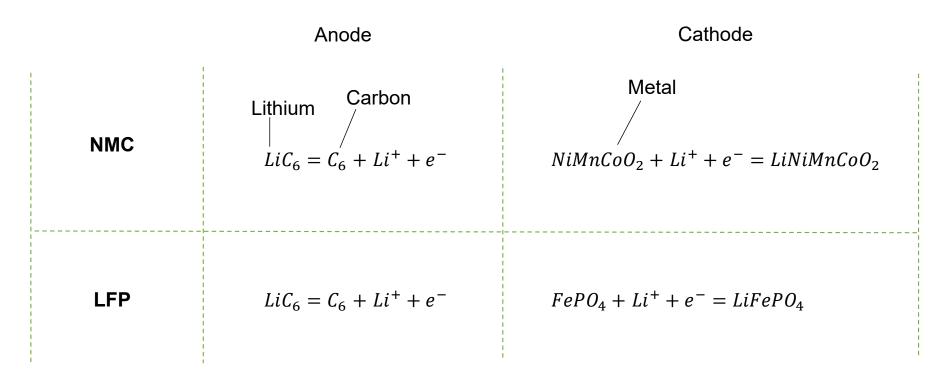


LFP has become the dominant chemistry for ESS applications.





Building blocks of a cell



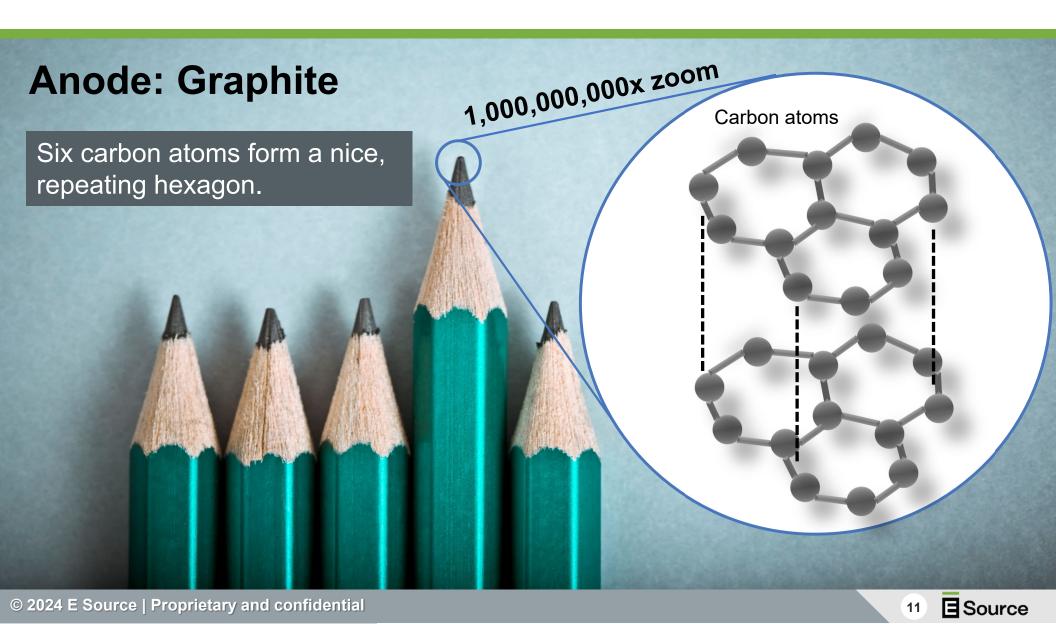
What does this even mean?

Lithium (Li)

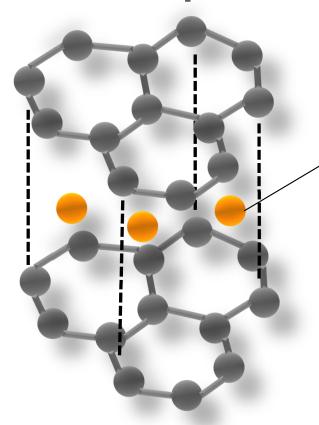
Alkali metals Halogens Alkaline-earth metals Noble gases group One outer electron on the 1* 18 Transition metals Rare-earth elements (21, 39, 57–71) outside is unstable. and lanthanoid elements (57-71 only) Other metals 17 He 13 14 15 16 Other nonmetals Actinoid elements 10 9 В C N 0 F Ne 13 15 16 18 Na Mg Si 3 11 AI CI Ar 10 19 22 23 24 25 26 27 28 36 21 29 30 31 32 34 35 K Ca Sc Ti ٧ Cr Mn Fe Co Ni Cu Zn Ga Ge Se Br Kr 37 39 40 41 42 43 44 45 46 47 48 49 50 53 54 38 52 5 Rb Tc Te Sr Zr Nb Rh Sn Xe Мо Ru Pd Ag Cd In 55 57 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 56 6 Cs Ba Ta Re Os Pt TI Pb Po Rn La Hf Ir Au Hg At 118 87 88 89 104 105 106 107 108 109 110 111 112 113 114 115 116 117 Fr Ra Ac Rf Db Sg Bh Hs Mt Ds Rg Cn Nh FI Mc Lv Ts Og 62 63 lanthanoid series 6 Yb Pr Nd Pm Sm Eu Gd Tb Dy Но Er Tm Lu 103 91 92 93 98 99 100 102 actinoid series 7 Pa U Am Cm Th Np Pu Bk Cf Es Fm Md No Lr Source: https://images.app.goo.gl/4eDkZQxTMJcdMT8MA

Periodic table of the elements

^{*}Numbering system adopted by the International Union of Pure and Applied Chemistry (IUPAC). © Encyclopædia Britannica, Inc.

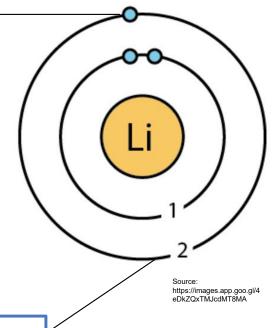


Anode: Graphite



Intercalated Li gets a pathway when a wire to a load is connected. The electron jumps.

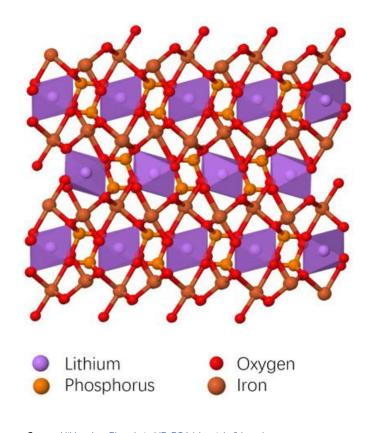
$$LiC_6 = C_6 + Li^+ + e^-$$



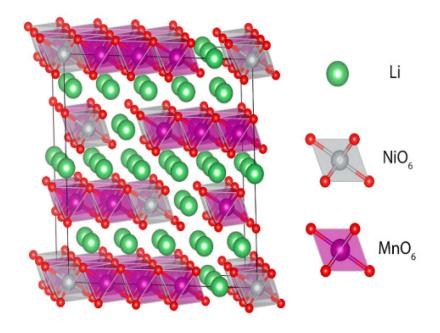
Li becomes an ion.

At full charge, Li sits within the graphite.

Cathode: LFP or NMC



The lithium ion settles in comfortably



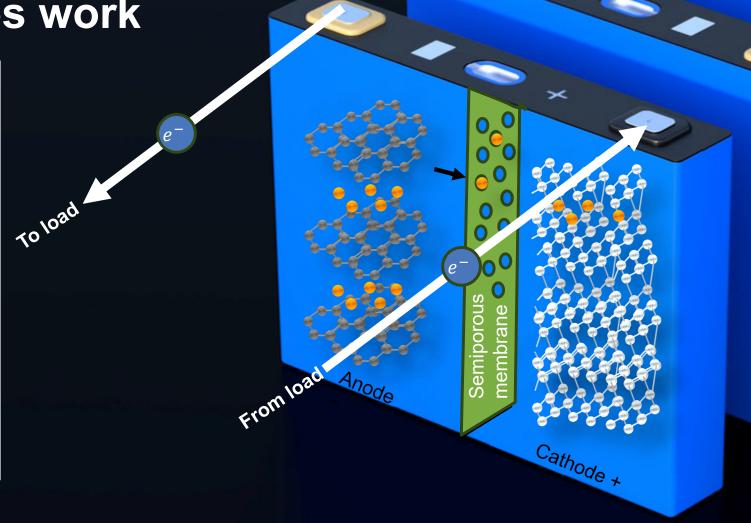
Source: Energies | Free Full-Text | Lithium-Rich Cobalt-Free Manganese-Based Layered Cathode Materials for Li-Ion Batteries: Suppressing the Voltage Fading (mdpi.com)

Source: <u>Lithium Iron Phosphate-LiFePO4 (chemtube3d.com)</u>

How batteries work

During Discharge

- Electron jumps from Li and goes to the load
- Li atom becomes an ion
- Li-ion moves through the electrolyte into the cathode
- Electron returns from the load into the cathode
- The process continues until all the Li settles into the cathode
- The battery becomes fully discharged

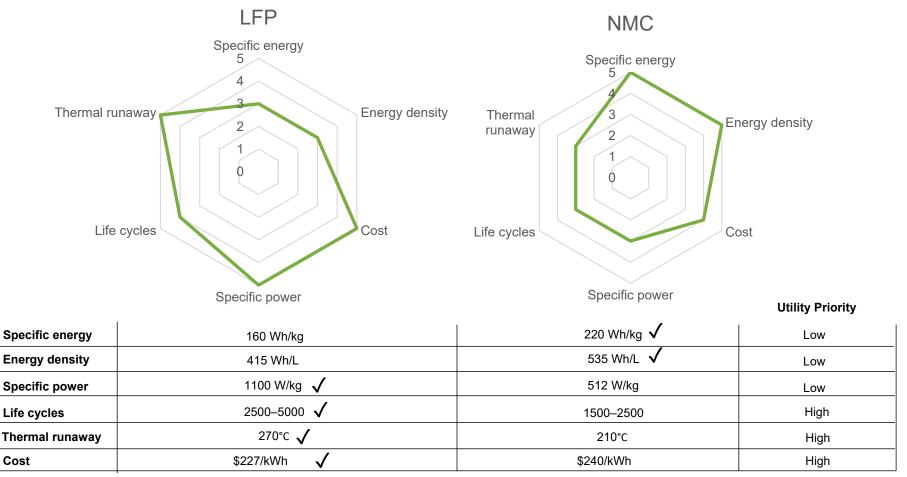




Why is this shift good for utilities?



Metal makes all the difference



© E Source. Notes: kWh= kilowatt-hour; L = liter; W = watt; Wh = Watt-hour. Life cycle is defined as the number of charges and discharges.

Cost

Specific energy and energy density

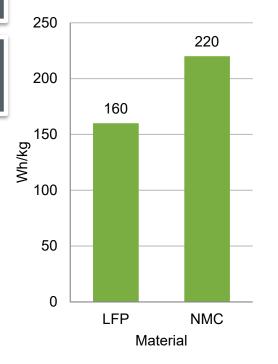
Specific energy. The amount of energy that a battery can store relative to its weight.

Energy density. The amount of energy that a battery can store relative to its volume.

Does it matter to utilities?

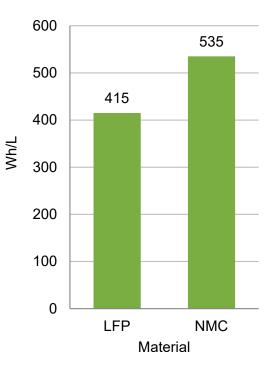
Although NMC material wins across the two categories, the specific energy and energy densities are low priorities for utilities because battery weight doesn't greatly affect stationary storage.

Specific energy



© E Source. **Notes:** LFP = iron phosphate; NMC = nickel manganese cobalt; Wh = Watt-hour.

Energy density



© E Source. **Notes:** LFP = iron phosphate; NMC = nickel manganese cobalt; L = liter; Wh = Watt-hour.

Does specific energy matter to utilities?

Specific energy isn't a major concern for utilities because the weight of a battery doesn't affect the performance of a stationary storage system.

Specific energy **would** be high priority for car manufacturers that want to maximize their vehicles' range without affecting performance.

Lower impact

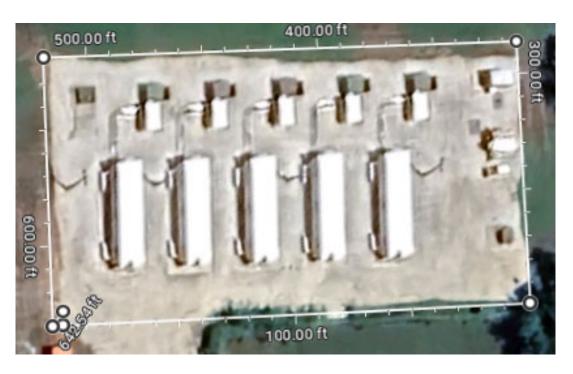


Higher impact



Does energy density matter to utilities?

Because of racking, a battery ESS requires very little area.



NMC battery plant

~22,000 sq ft for 10 megawatt (MW)/12 megawatt-hours (MWh)

1833 sq ft per MWH

The same size LFP system would require ~28,000 sq ft

Source: Google Maps, 30.590933, -97.683110

Battery ESS land requirement compare to solar

This 10 megawatt (MW) PV system in New Mexico occupies 5.4 million sq feet.

You can fit nearly two gigawatts (GW) of battery ESS in this space!



Source: Google Maps, 35.634601, -105.175923

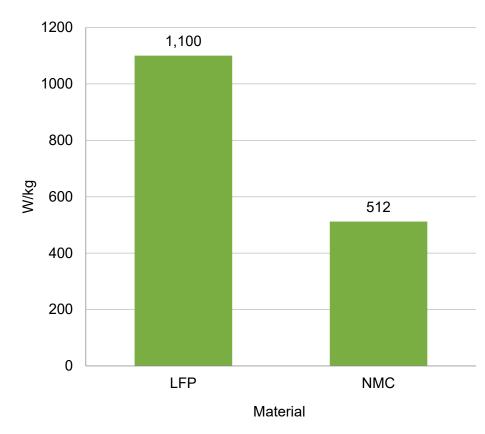
Specific power

Specific power. The amount of power that a battery can deliver relative to its weight.

LFP has more than double the specific power of NMC. And this is a high priority for FV manufacturers.

This is also positive shift for utilities intending to use their batteries for ancillary services, like rapid response and other reserve power applications, that require high bursts of power for shorter durations of time.

Specific power



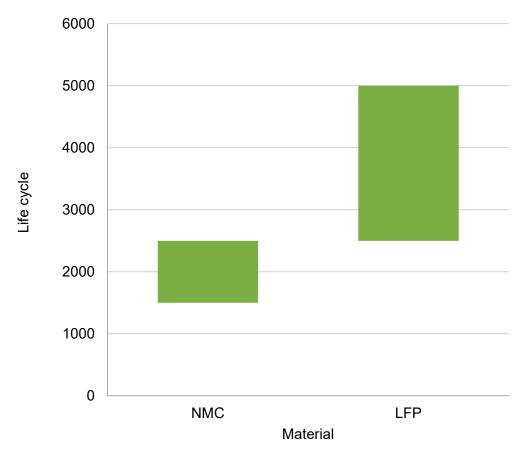
© E Source. **Notes:** LFP = iron phosphate; NMC = nickel manganese cobalt; W = Watt.

Life cycles

Life cycle. The number of charge and discharge cycles a battery can undergo before its capacity drops to levels that aren't useful.

This is a priority for utilities because higher life cycles can contribute to a lower levelized cost of storage over time.

The cost of ownership can be 31% lower when switching to LFP.



© E Source. **Notes:** LFP = iron phosphate; NMC = nickel manganese cobalt. Life cycle is defined as the number of charges and discharges.



Thermal runaway

Uncontrollable increase in temperature caused when not enough heat is being extracted from the modules.

External reasons

Over-charging
Over-discharging
High C-rates
External heating
Nail penetration

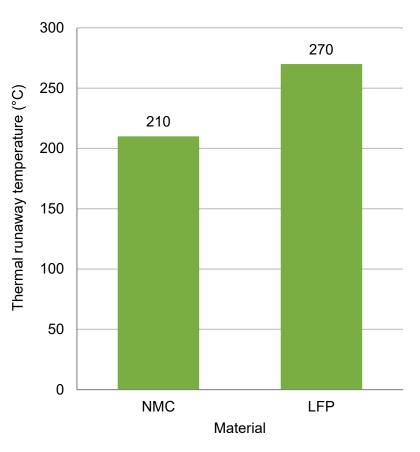
Internal events

Electrolyte decomposition

Separator meltdown

Breakdown of cathode

LFPs are safe and controllable even when HVAC systems fail.



© E Source. **Notes:** LFP = iron phosphate; NMC = nickel manganese cobalt.



Material availability

Production tonnes per year

Cobalt: 123,000

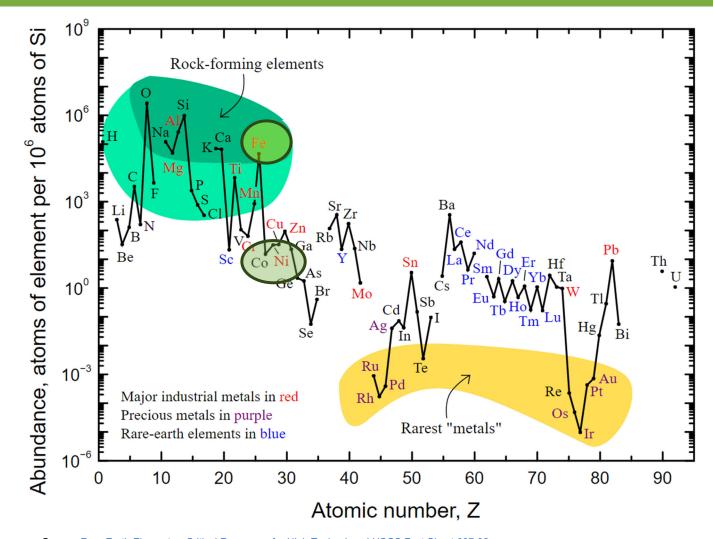
Nickel: 2,250,000

Manganese: 16,000,000

■ Iron: 1,150,000,000

Almost three quarters of the cobalt supply comes from the Republic of the Congo, and inhumane mining practices create availability issues.

Iron ore extraction is spread throughout the world.

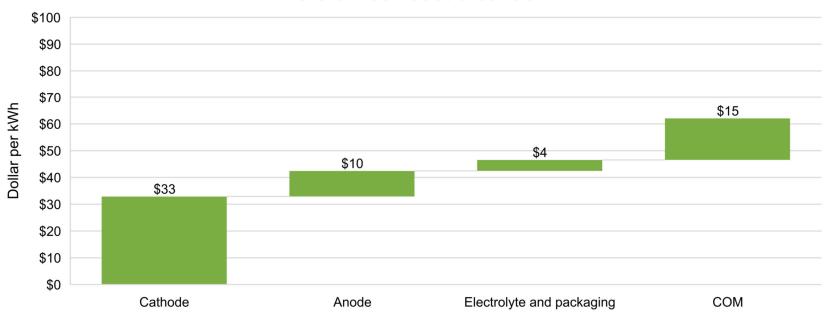


Source: Rare Earth Elements—Critical Resources for High Technology | USGS Fact Sheet 087-02



2030 price targets have been met early!

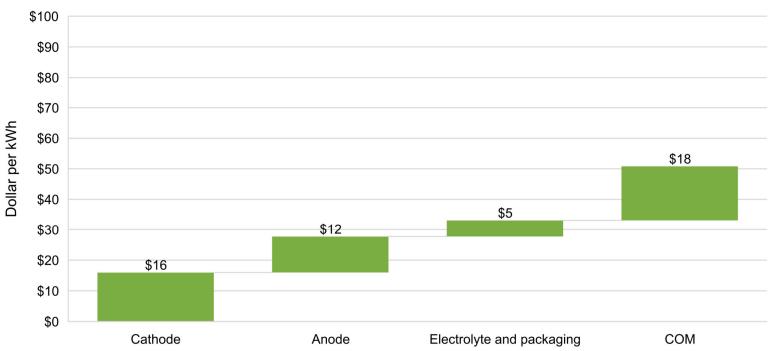




© E Source (H1 2023 China cell pricing from Battery Next Cost Model). **Notes:** COM = Cost of manufacturing; kWh = kilowatt-hour; LFP = iron phosphate; NMC = nickel manganese cobalt.

2030 price targets have been met early!





© E Source (H1 2023 China cell pricing from Battery Next Cost Model). **Notes:** COM = Cost of manufacturing; kWh = kilowatt-hour; LFP = iron phosphate; NMC = nickel manganese cobalt.

The shift to LFP is good for utilities



Lower cost

Cheaper and more abundant material means the supply chain can ramp up to higher levels. This will continue to drive costs down even as demand grows.





Safety

Stronger material and chemical composition means that the safety threshold is much higher now, minimizing the risk of fires and other high-cost hazards.



Longer life

The 2x life cycles of LFP relative to NMC means that the levelized cost of storage of newer systems will be much lower.



Programs

High output programs—like rapid response, frequency regulation, and congestion management—will be excellent applications.

Interested in learning more?

- Batteries
- Battery Forecast Database
- EV Forecast Database
- Battery Cost Model H2 2023
- Winter 2023 tech roundup
- \$250 per kWh: The battery price that will herald the terawatt-hour age



Questions? Contact the Battery Next team



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