The Utility Customer Experience of the Future



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The Forces of Change

Five Shifts in Consumer Expectations

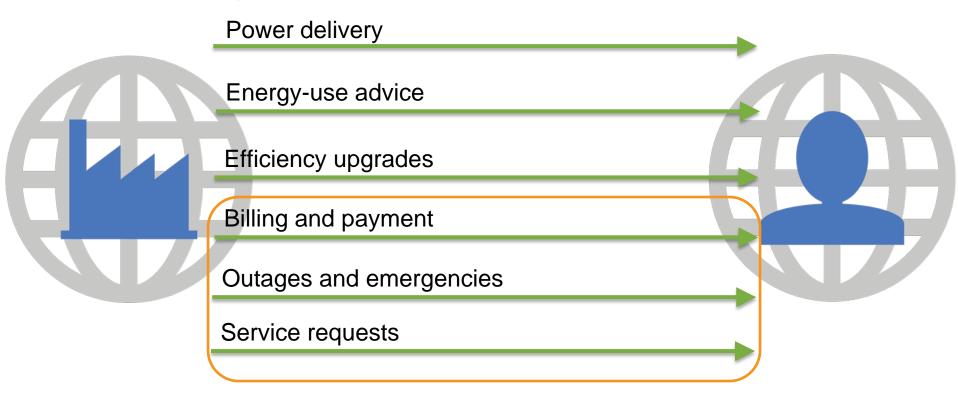


The Technology-Expectations Feedback Loop





The Utility-Customer Relationship



What product launched in 2016 and has sold 36 million units in the United States?

Source: Wikipedia

The Potential of Smart Speakers

E Source data indicates that 15% of residential utility customers own a smart speaker such as the Google Home or Amazon Alexa.

Source: Customer Perceptions: An Entry Point into the Smart Home

Smart Speakers



IW Marriott San Antonio Rolls Out Amazon Echo Dot

HOTEL & RESORT | PATRICK CLARKE | MARCH 13, 2017





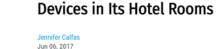




Trending Amazon Tesla Microsoft







HOTELS

■ FORTUNE | Tech



Alexa might be in your next hotel room.

Following Marriott and Wynn Resorts, Best Western Hotels & Resorts is testing the use of Amazon Dot devices in its hotels for guests and employees, according to Skift, a travel publication.

Best Western Is Testing Voice-Activated



ages war against Airbnb, companies making voi ling to battle in the hotel room itself.



Sources: Fortune.com, Techcrunch.com, Travelpulse.com

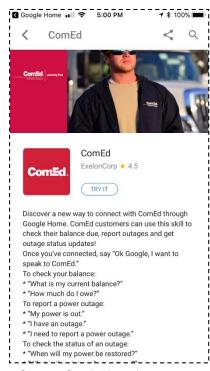
Examples of Smart Speaker Functionality

Functions offered:

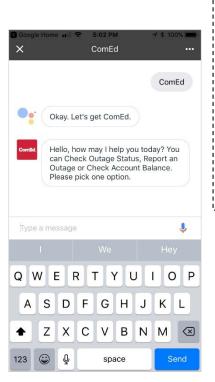
- Handle account balance inquiries
- Make a payment
- Turn on/off smart home device
- Provide rate information

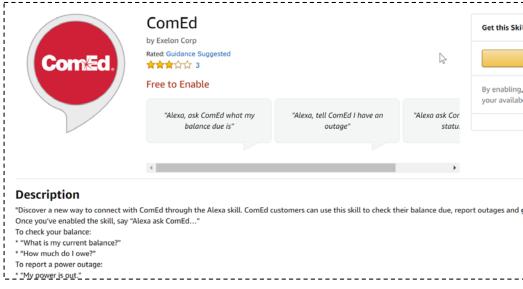
Industries:

- Banking
- Insurance
- Smart home
- Airlines
- Retail



Sources: Google Home App





Source: Amazon.com

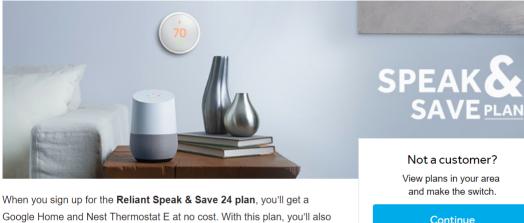


an NRG company

What can I do with the Reliant Action for Google Home?

- Check your energy usage
- Check your account balance
- * Review your payment history
- Get vour plan details

Save time and money with a Google Home & Nest Thermostat E



Google Home and Nest Thermostat E at no cost. With this plan, you'll also enjoy 24 months of price security on your electricity.1

Thanks to **Google Home**, powered by the Google Assistant, you'll save time and effort by easily voice controlling your world. Plus, the **Nest Thermostat E** can help you save energy, and even programs itself to reduce AC run times up to 15%.2

- * Manage your Reliant account, just by speaking With simple commands like "How much electricity am I using?" you can manage your Reliant account with Google Home.
- Save energy with the Nest Thermostat E The Nest Thermostat E is a proven energy saver and features an easily adjustable schedule. Plus, you can change the temperature in your

Source: Reliant Energy

Already a customer?

Log in to manage your account,

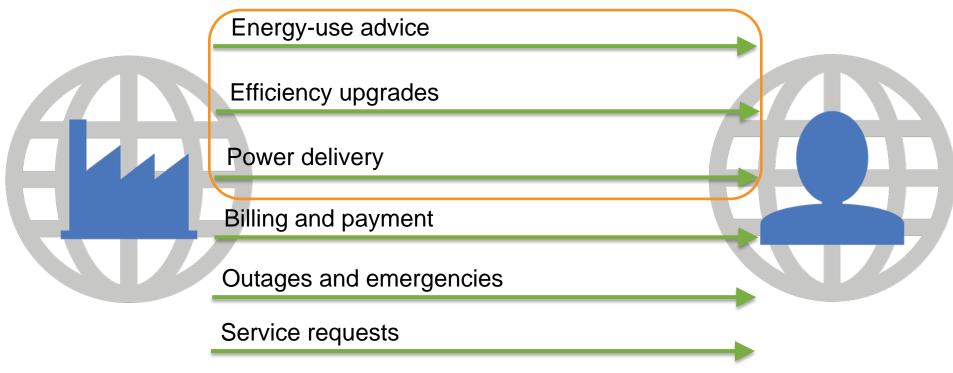
see new offers and more.

Log In

Five Shifts in Consumer Expectations



The Utility-Customer Relationship



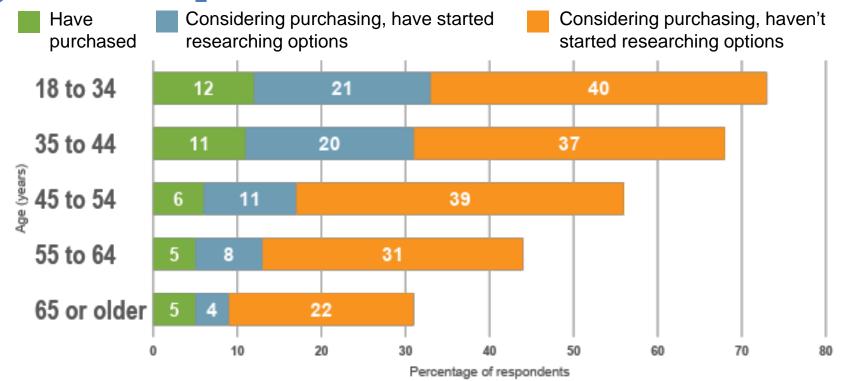


Customers Want Automatic Savings

of customers would find it valuable for smart homes to "set up devices to automatically save energy without user input."

Source: E Source Residential Utility Customer Survey 2016 (n = 959)

Young Customers Lead the Way on HEM System Adoption





Younger Customers Most Likely to Own Smart Thermostats

Have purchased a "smart" or remote thermostat 18 to 34 35 to 44 45 to 54 55 to 64 65 or older

Percentage of respondents

Source: Residential Customer Insights Center 2016

Age (years)

Smart Thermostats

Nest's monthly energy summary email includes:

- Usage report
- Usage analysis
- Comparison to other homes
- Environmental impact analysis



Source: Nest

Energy summary as of March 31

We're looking at info from your Nest Thermostat: Entryway.

Here's how you did:



Why did your energy use change?

VOU Save

We look at a lot of reasons your energy use can change — from weather to your Eco Temperatures — and these are the ones that made the biggest difference this month.

They add up to -81 hours of energy use. The difference of +2 hours was caused by other factors. Learn more >



Convenient Energy Upgrades Convenience & flexibility Social Speed & efficiency status More Custom buying



choices

options

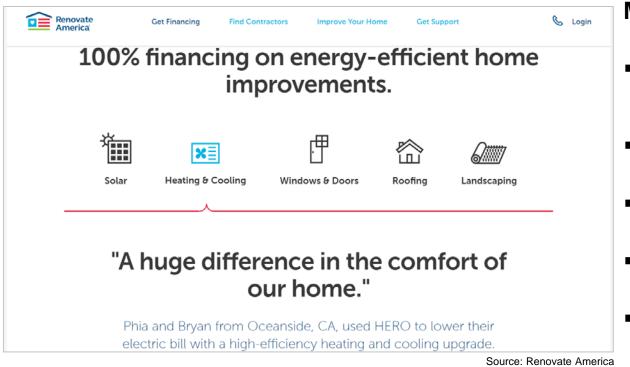
Energy-Efficiency Upgrades

Why Don't All Customers Participate in Energy-Efficiency Upgrades?

- Confidence
- Trust
- Time
- Complication
- Inertia



Renovate America HERO Program Appeal



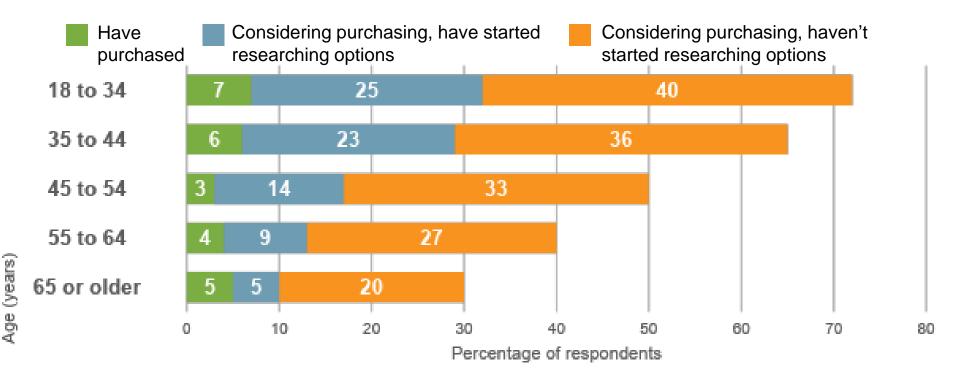
Messaging strategy:

- 100%, no-money-down financing
- Recommended contractors
- "More projects in *less time*"
- "Easy application process"
- "Great experience"



Younger Customers Are Considering Solar

Stage of Solar PV System Purchase

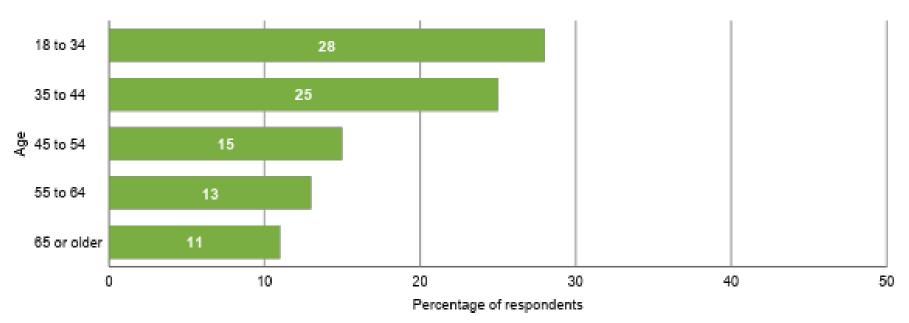


Base: Respondents somewhat or very familiar with solar photovoltaic (PV) systems. **Note:** Data may not add to 100% due to rounding. Percentages shown in the charts reflect weighted data.

Source: Residential Customer Insights Center 2016

Younger Customers Willing to Pay More for Solar

Agreement: "I would pay 10% more each month for solar power" (9 or 10 rating)



Base: All respondents. **Notes:** Respondents used a scale of 1 to 10 where 1 means strongly disagree and 10 means strongly agree. Data may not add to 100% due to rounding. Percentages shown in the charts reflect weighted data; sample sizes (n) are based on unweighted data.

© E Source, Residential Customer Insights Center

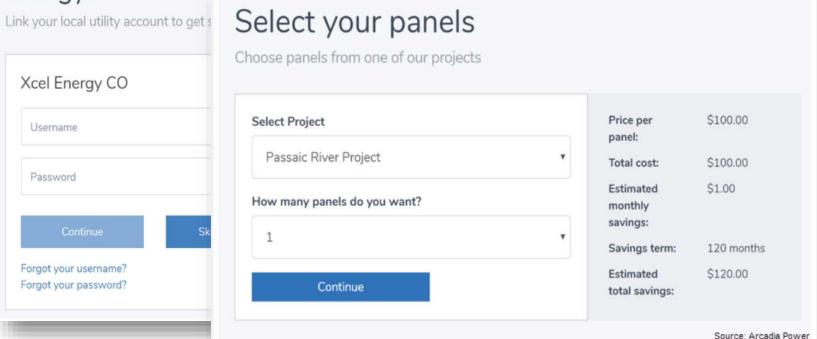
Arcadia Power Appeal



- Seamlessness of interactions
- Talk about energy in terms that make sense
- The accessibility of green energy
- Customizable

Accessible Green Power

Congratulations, you are eligible for clean energy!



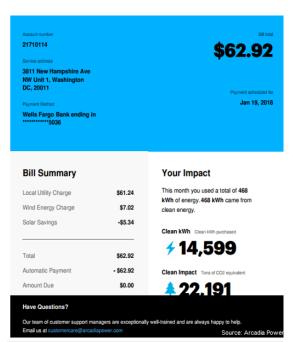
Simplified Utility Bill



JANUARY 2018

Statement Summary

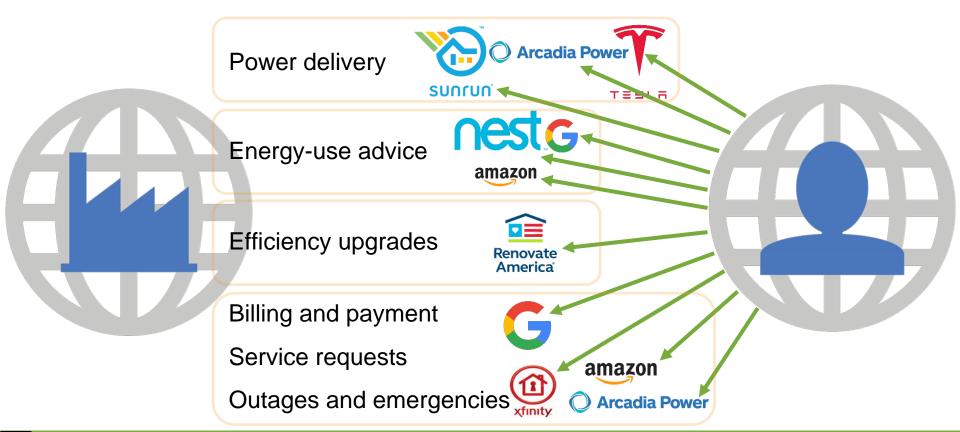
Service Period: Dec 12 - Jan 12



Power-Supply Mix Convenience & flexibility Social Speed & efficiency status More Custom buying options choices

Paradigm Shift in the Utility Customer Experience

The Customer-Controlled-Experience Paradigm



More Agree That Senior Leaders Support CX in 2018 Than in 2016

We have buy-in from senior leadership for CX.

Senior leaders regularly talk about CX.

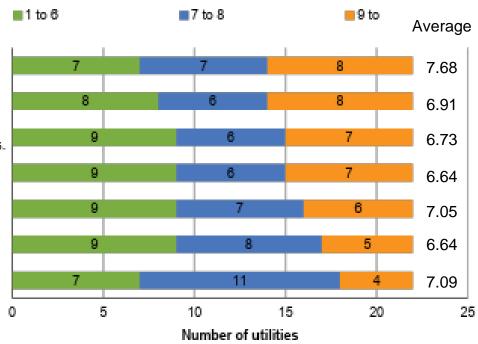
Senior leadership consistently communicates the importance of our CX strategy to all employees.

Senior leaders are vocal and hands-on about making CX a priority.

Senior leadership believes that CX is critical to meeting business goals.

Senior leaders' actions and behaviors are consistent with our CX strategy.

Senior leaders focus corporate initiatives on customer impacts.



Base: n = 22 utilities. **Question S1_6:** Using a scale of 1 to 10, where 1 means strongly disagree and 10 means strongly agree, how strongly do you agree or disagree with the following statements about CX management at your organization?

© E Source (CX Survey 2018)

Statement

Most Have No Budget for CX and Request Funding As Needed



Budget



No budget



No budget, but request funding as needed



Don't know or prefer not to answer



out of 22



out of 22



out of 22

Base: n = 22 utilities. **Question S1_14:** What is your organization's annual budget for improving and managing CX, excluding employee salaries and direct customer support (such as customer care, walk-in centers, and account management), but including projects, initiatives, and activities intended to improve or manage CX?

© E Source (CX Survey 2018)

The Building Blocks of a Comprehensive CX Strategy



Enterprise feedback management





As Steve Jobs Says...

It's not the customer's job to know what they want.

In conclusion, how might we...

- Provide more choices?
- Incorporate social status?
- Provide convenience and flexibility?
- Provide speed and efficiency?
- Enable more customization?

For More Information



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